

BARTHOLOMEW COUNTY YOUTH SERVICES CENTER

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2010 YEAR END REPORT

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DIRECTOR'S OVERVIEW

The Bartholomew County Youth Services Center offers a variety of services for Bartholomew County children, youth and families. While each of the services offered by the Center has a different function, they all share a common mission.

Our mission is to respond to the community's needs with a continuum of care, programming, services, and advocacy for minors under the jurisdiction of the Court in settings that are safe for both the community and youth.

We treat each youth with respect and dignity, holding them to appropriate behavioral expectations through a system of rewards and consequences that are applied in a fair, firm, and consistent manner that is conducive to their personal growth and development.

Brief descriptions of the services offered by the Center are as follows:

- I. **DETENTION** Secure placement designed for youth awaiting the court process who are considered to be a danger to public safety, likely to re-offend, or flee before their court appearance. Youth may also be sentenced to serve time in secure detention for up to 90 days for under the age of seventeen and for 120 days for youth seventeen years of age and older.

Detention programming focuses on teaching young people about choices and consequences. Residents receive six hours of educational instruction at the Center year round, five days per week.

In Indiana, the Department of Correction has the responsibility for providing standards for compliance for secure detention. Detention is designed to hold 16 youth between the ages of 10 and 18.

- II. **SHELTER** Non-secure, temporary, emergency placement designed to serve status offenders, abused and/or neglected juveniles, children of families in crisis and children and youth awaiting out-of-home placement. Shelter residents attend public school and remain active in community-based activities to the greatest extent possible.

The Indiana Family and Social Services Administration provide rules and licensing for shelter programs. The Center's license allows for up to ten youth between the ages of 10 and 18 to remain in shelter care for up to sixty days.

- III. **DROP OFF** By local policy, the Center will accept any youth taken into custody by a law enforcement officer within Bartholomew County. Intake Officers are available 24 hours a day. The intake officer interviews parents and other interested parties to determine if the youth should be placed in detention or shelter, or released to a parent or guardian. This service allows law enforcement

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officers to return to patrol immediately.

- IV. DAY TREATMENT** A non-residential intensive program designed to reduce the likelihood of further delinquency by juvenile offenders. Program components include group counseling and role play, goal setting, life skills training, parenting education, supervised public school attendance and case management. Participants of this program reside at home and participate in programming at the Center seven days per week. Successful program completion requires completion of assigned cognitive curricula, vocational education and training, and money management. Parents are required to attend parenting education and parent support group sessions. Aftercare services are provided for 30 days. Day Treatment has the capacity to serve up to ten local youth and their families at any given time.
- V. AFTERCARE/COMMUNITY LIAISON** This provides electronic monitoring and home detention services to juveniles referred by the Court. Juveniles referred to this program have committed offenses that do not necessarily require secure detention of the youth but warrant an increased level of supervision along with the provision of individual and family support services. These same services may be provided to referred juveniles that have returned to the community from a Department of Correction placement. Electronic monitoring services through this program are also provided to juveniles in the Day Treatment program and juveniles who participate in the Community Transition Program.
- VI. TRANSITION PROGRAM** This service provides transition services to youth who are sentenced to secure detention for thirty days or more. Whenever a youth is taken from his/her community for a period of time, there is a loss of connect with the community, the school, etc... Rather than just release the youth to his/her home without the benefit of resources and support, the Bartholomew County Youth Services Center offers transition services to these youth. These services include the Aftercare/Community Liaison in the home at least three days a week, a mentor, and the Center's Education Liaison to assist the youth's transition back into the school system. The youth's parents, as well as the youth's probation officer, is also involved in the youth's transition services.

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BARTHOLOMEW COUNTY REFERRALS IN 2010

Any child taken into custody in Bartholomew County can be brought to the Youth Services Center for Detention or Shelter placement if necessary, or be returned home. Youth are referred for everything from the most serious delinquent offenses, to being a child in need of services (CHINS). The following chart reflects the outcomes of all Bartholomew County children and youth brought to the Center in 2010. In the following graph, "Drop Off" refers to youth returned to their parent's care without immediate placement at the Center.

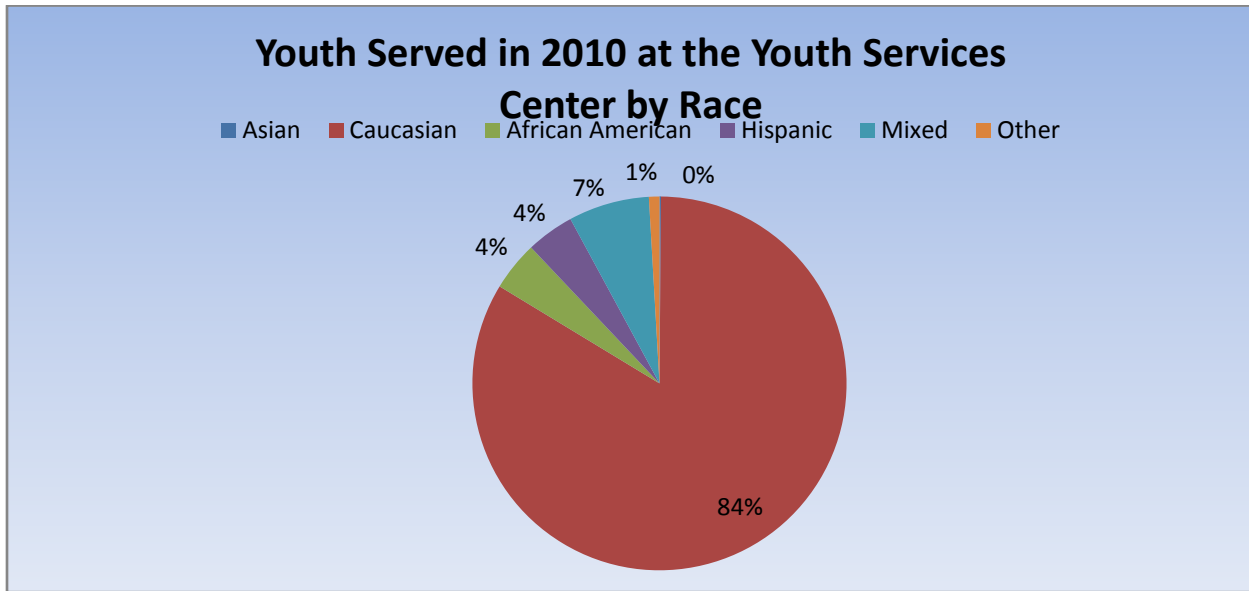
REFERRAL	TOTAL	DETENTION	OVER CAPACITY	DROP OFF	DAY TREATMENT	SHELTER
BCSD	132	43	0	77	0	12
COURT	202	139	0	0	13	50
CPD	405	143	0	222	0	40
DCS	20	0	0	0	0	20
HPD	10	1	0	8	0	1
ISP	3	0	0	3	0	0
TOTALS	772	326	0	310	13	123

YEAR	TOTAL	DETENTION	OVER CAPACITY	DROP OFF	DAY TREATMENT	SHELTER
2010 Totals	772	326	0	310	13	123
2009 Totals	755	270	1	377	17	90
2008 Totals	882	335	2	386	18	141
2007 Totals	903	291	2	471	13	126
2006 Totals	891	311	2	416	13	149

BCSD	BARTHOLOMEW COUNTY SHERIFFS DEPARTMENT
COURT	BARTHOLOMEW COUNTY CIRCUIT COURT
CPD	COLUMBUS POLICE DEPARTMENT
DCS	DEPARTMENT OF CHILD SERVICES
HPD	HOPE POLICE DEPARTMENT
ISP	INDIANA STATE POLICE

MINORITY REPRESENTATION OF BARTHOLOMEW COUNTY YOUTH

The overrepresentation of minority youth, particularly in secure detention, has become a significant concern in this country, receiving attention at the local, state and national levels. In response to this concern, the graph below contains information regarding the percentage of populations by race served at the Center.



Using data from the 2009 online *Kids Count in Indiana Data Book*, the population by race for ages 0-18 in Bartholomew County were as follows:

White	86.4%	Asian	3.4%
Black/African American	3.3%	Mixed (2 or more races)	N/A
Hispanic (of any race)	6.6%	Other	N/A

**The above statistics are from 2008 as this is the most recent updated information*

The numbers of Bartholomew County youth by race and the programs in which these youth were served are as follows:

Program	Asian	Caucasian	African American	Hispanic	Mixed	Other
Drop Off	1	272	11	14	11	1
Detention	0	264	18	10	29	5
Shelter	0	97	4	7	14	1
Day Treatment	0	12	0	1	0	0
TOTALS	1	645	33	32	54	7

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REFERRALS BY OFFENSE

Juveniles come to the Youth Services Center for various delinquent acts or because they are considered to be a child in need of services (CHINS). Often a youth will have multiple offenses and will be listed only by the most serious offense charged at the time of admission. Detainment for most offenses is a judgment call made by the Center's intake officers. The list presented below reflects the offenses for youth brought to the Center in 2010.

Arson	2	Invasion of Privacy	1
Battery	107	Leaving the Scene of an Accident	4
Burglary	22	Maintaining a Common Nuisance	1
Child Molesting	6	OMVUI, DUI	1
CHINS	34	Possession of Controlled Substance	13
Confinement	1	Possession of a Firearm	3
Conversion	12	Possession of knife on school grounds	3
Court Order	13	Possession of Marijuana/Hashish	42
Criminal Mischief	12	Possession of Meth	2
Criminal Recklessness	3	Possession of a Narcotic Drug	1
Curfew	9	Possession of Paraphernalia	14
Dealing in Controlled Substance	12	Public Intoxication	2
Dealing in Marijuana	4	Rape	1
Dealing in a Narcotic Drug	1	Receiving Stolen Property	1
Disorderly Conduct	13	Residential Entry	2
Driving without a License	3	Resisting Law Enforcement	67
Escape	4	Runaway	152
False Reporting/Informing	11	Theft	88
Forgery	2	Theft (Vehicle)	6
Harassment	1	Trespass	11
Illegal Consumption/Alcohol	73	Truancy	35
Incorrigibility	26	Visiting a Common Nuisance	1
Intimidation	16	Vandalism	1

10 MOST FREQUENT REFERRALS						
OFFENSE	2006	2007	2008	2009	2010	5 YEAR AVERAGE
Runaway	203	172	167	144	152	168
Battery	135	105	110	80	107	107
Theft	67	120	143	108	88	105
Illegal Consumption/Alcohol	104	115	113	85	73	98
Resisting Law Enforcement	41	32	28	43	67	42
Possession of Marijuana/Hashish	73	70	52	46	42	57
Truancy	28	28	23	19	35	27
CHINS	27	26	45	37	34	34
Incorrigibility	42	34	29	22	26	31
Burglary	15	14	13	25	22	18

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FACILITY CAPACITY, CENSUS AND AVERAGE LENGTH OF STAY

Capacity at the Center differs by program. The rated bed capacity for Detention is 16, Shelter is 10, and Day Treatment is set at 10. Detention and Day Treatment can exceed capacity if necessary, but Shelter is limited to 10 by the operating license provided by the Family and Social Services Administration.

Census at the Center is determined by looking at bed utilization and the average length of stay of each youth. Shelter youth are limited by license to a maximum stay of 60 days while Detention has no such licensing limitation. The length of stay for detention youth prior to sentencing depends upon the length of time required for them to be processed through the juvenile justice system. However, once sentenced, youth in Detention are limited to a maximum sentence of 90 days for youth under 17 and 120 days for youth 17 and older. Day Treatment is designed in such a way that a youth will typically need to spend a minimum of 120 days in the program.

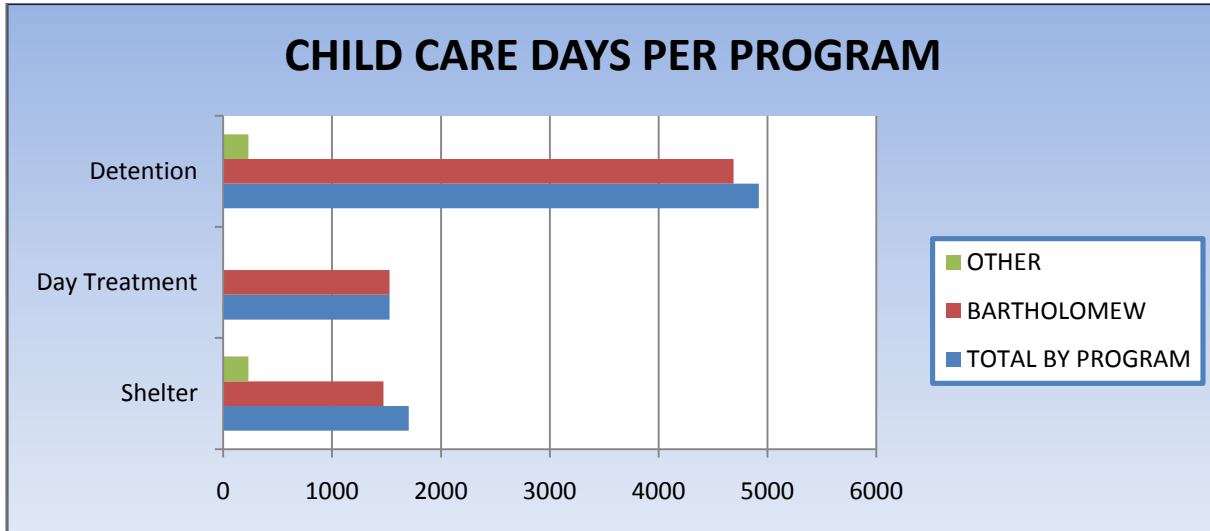
The graphs below represent the average daily census and the average length of stay by program for youth served at the Center in 2010 for Bartholomew County.

5 YEAR COMPARISON OF AVERAGE CENSUS					
Placed	2006	2007	2008	2009	2010
Detention	18	14	15	11	13
Day Treatment	3	7	6	6	4
Shelter	5	7	6	4	4

5 YEAR COMPARISON AVERAGE LENGTH OF STAY IN DAYS				
PLACED	YEAR	TOTAL BY PROGRAM	FEMALE	MALE
DETENTION	2010	14	11	16
	2009	14	13	14
	2008	15	14	16
	2007	15	12	17
	2006	15	13	16
DAY TREATMENT	2010	117	190	95
	2009	105	72	112
	2008	113	N/A	113
	2007	118	103	93
	2006	106	155	102
SHELTER	2010	12	11	13
	2009	13	13	13
	2008	14	14	15
	2007	16	14	17
	2006	12	12	11

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Since opening in 1992, the Circuit Court Judge and County Council have provided a total of eight beds in Detention and Shelter for use by other counties through a purchase of service. The following chart reflects the total childcare days for each program and the portion of childcare days provided to other counties.



5 YEAR COMPARISON CHILD CARE DAYS BY PROGRAM				
PLACED	YEAR	TOTAL BY PROGRAM	BARTHOLOMEW	OTHER
DETENTION	2010	4920	4690	230
	2009	3982	3601	381
	2008	5461	5236	225
	2007	4950	4858	92
	2006	6687	4963	1724
DAY TREATMENT	2010	1528	1528	0
	2009	2006	2006	N/A
	2008	2040	2040	N/A
	2007	2468	2468	N/A
	2006	1287	1287	N/A
SHELTER	2010	1703	1471	232
	2009	1297	1183	114
	2008	2345	2091	254
	2007	2485	2169	316
	2006	2022	1667	355

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HOUSING YOUTH FROM OTHER COUNTIES

Other counties frequently request access to Detention and Shelter services at the Center. In 2010, six counties requested these services. These six counties placed 45 youth in Detention and 12 youth in Shelter. In 2009, 21 out of county youth were placed in Detention and 11 were placed in Shelter.

The chart below shows which counties requested services and the subsequent placements provided.

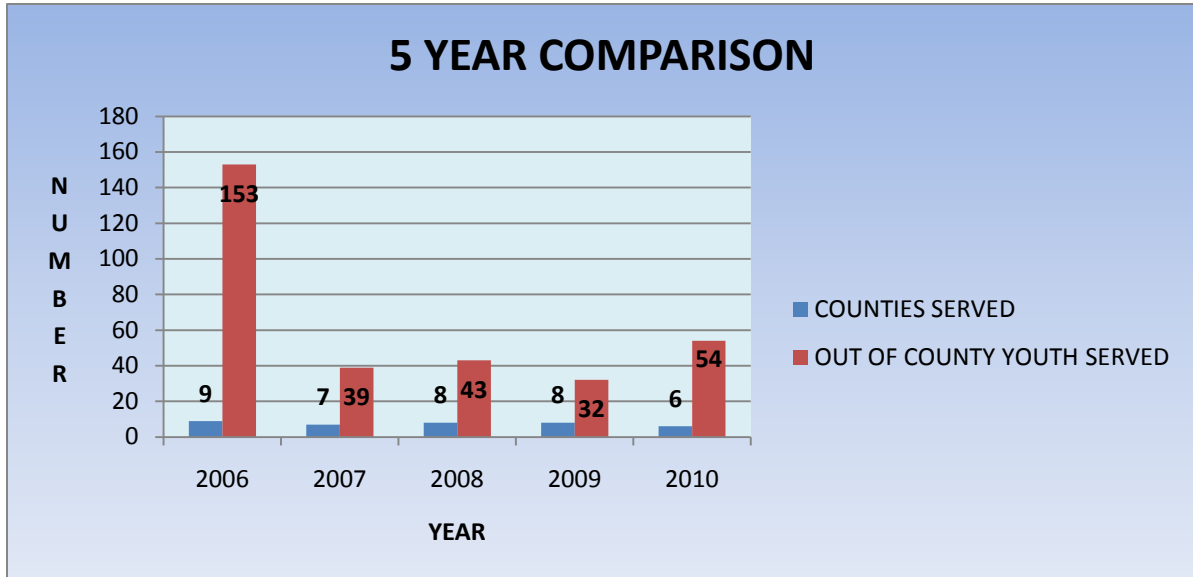
COUNTY	REFERRAL	TOTAL	DETENTION	OVER CAPACITY	SHELTER
BROWN	PROB	45	39	0	6
DECATUR	PROB	1	1	0	0
JACKSON	DCS	4	0	0	4
JOHNSON	DCS	1	0	0	1
JOHNSON	PROB	1	1	0	0
MONROE	DCS	1	0	0	1
SHELBY	PROB	1	1	0	0
TOTALS		54	42	0	12

5 YEAR COMPARISON				
YEAR	TOTAL	DETENTION	OVER CAPACITY	SHELTER
2010	54	42	0	12
2009	32	21	0	11
2008	43	21	0	22
2007	39	10	3	26
2006	155	104	22	29

PROB Probation Department
DCS Department of Child Services

The graph on the next page provides a five-year comparison of the numbers of counties and youth from those counties utilizing bed space at the Center.

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DAY TREATMENT

Day Treatment provides adjudicated youth with an opportunity to remain in the community while they participate in an intensive program that seeks to address their current inability to appropriately function within society. Most Day Treatment youth have a history of serious legal difficulties. They typically experience challenges in succeeding in school and have participated in other interventions. Without Day Treatment, these youth would often be placed outside the home in a Department of Correction or other residential placement.

Day Treatment is a group-based program centering on effective decision-making and accountability for one's actions. Youth receive assistance from staff as they provide support for one another and attempt to act in a more appropriate manner within the community. Supervision begins immediately after school until 9:00 p.m., Monday through Friday. On weekends, youth participate from 8:30 a.m. to 5 p.m. on Saturdays and from 12:00 p.m. to 9 p.m. on Sundays. While in their parent's home these youth are monitored with various levels of intensity including electronic monitoring. The level of monitoring required is determined based upon the stage of the program the youth is in and the functioning level of the youth and their family.

Programming consists of group sessions with role-play, study time, recreation time, life skills training, and participation in cognitive curricula that include Thinking for a Change (Problem Solving/Decision-Making), Aggression Replacement Training (Anger Management), and the Matrix, which is a cognitive-behavior curriculum provided by Centerstone for youth with alcohol/drug abuse issues. Youth participate in money management and vocational training, as well as a variety of educational outings and community service projects that allow staff to assess the functioning of the youth while they are in the community.

Family issues are addressed in Day Treatment through participation in parenting education using the Parent Project® curriculum, weekly parent support group sessions, and family meetings and home visits. A more positive and productive family unit is a primary goal of the program.

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On January 1, 2010, eight (8) participants remained in the Day Treatment Program that had been referred in 2009. Throughout 2010, Day Treatment accepted thirteen (13) new referrals. Of these twenty one (21) participants, eleven (11) or 52% completed the Program, five (5) or 24% did not complete the Program, and five (5) or 24% remain active in Day Treatment at year-end.

Of the eleven (11) Program participants that completed Day Treatment six (6) youth continue to live in the community with an approved family member or guardian. One (1) of the participants that completed the Program has been adjudicated on a new criminal offense of equal or greater seriousness than the offense that lead to the referral to Day Treatment. Three (3) of the participants that completed the Program have been adjudicated on a new criminal offense of lesser seriousness than the offense that lead to the referral to Day Treatment, however two of them are currently living in the community. One (1) youth is currently in placement for substance abuse treatment and one (1) youth is currently incarcerated awaiting a court hearing.

Of the five (5) Program participants that did not complete Day Treatment, all were discharged for repeatedly failing to comply with Day Treatment expectations as well as the expectations established within the home. One (1) of the participants that did not complete the Program has been adjudicated on a new criminal offense of equal or greater seriousness than the offense that lead to the Day Treatment referral and is currently serving a sentence at the Department of Corrections. Due to having suspended commitments to the Department of Corrections, two (2) of the youth are currently serving a sentence at the Department of Correction, which is due to being discharged from the Program. One (1) youth is currently finishing his sentence at the County Jail for being discharged from the Program. One (1) of these youth was referred to an out of home placement and is currently participating in programming there.

AFTERCARE/COMMUNITY LIAISON

The Aftercare/Community Liaison program is a collaboration between the Youth Services Center and Bartholomew County Community Corrections that provides services to juveniles placed on home detention/electronic monitoring. These youth typically face multiple challenges that include a lack of appropriate or adequate parental support and supervision, and limited access to opportunities that support positive youth development. The Aftercare/Community Liaison models effective supervision and interpersonal skills for parents and other family members and seeks to create access to and support opportunities that promote positive youth development. These opportunities may include such things as employment, participation in appropriate leisure time activities, and opportunities for community service.

The Aftercare/Community Liaison provides services on a 24 hour per day, seven- day per week basis. These services include four visits to the juvenile each week that take place at the juvenile's home, school, and/or workplace, and three contacts with parents/ guardians and other appropriate family members.

Juveniles referred to this program have committed offenses that do not necessarily require secure detention but warrant an increased level of supervision. In addition, the Liaison provides electronic monitoring and other limited services for juveniles during the first three

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months of Day Treatment and at other times during program participation on an as needed basis.

The ultimate outcome sought by the funding of this position is the reduction of recidivism among juvenile offenders placed on home detention/electronic monitoring. A secondary goal is to ensure completion of a high school education either through graduation from the young person's home school or through completion of the GED and participation in gainful employment.

During the 2010 funding cycle, the Aftercare/ Community Liaison served 104 Bartholomew County juveniles on home detention/electronic monitoring. Of these 104, 93 cases or 89% have been closed with a successful completion of the program. Eleven (11) cases or 11% were closed as unsuccessful. Sixteen (16) juveniles remain active. Among the 93 juveniles successfully completing their time on home detention/electronic monitoring, 70 of these youth or 67% have not re-offended. The twenty (24) youth or 23% that did not successfully complete home detention/electronic monitoring were discharged due to the following: charged with a new offense (8); major rule violation(s) (16).

TRANSITION/AFTERCARE SERVICES

In November 2002, the Center began looking at investing in another new service to juvenile offenders and their families. Research indicates that offenders are more likely to succeed when provided with aftercare or reentry support services upon release from incarceration. In addition, Indiana state statute mandates that any young person sentenced by the Court to serve a sentence in a juvenile detention facility be provided with transition services after completion of his/her sentence. In response to this research and the state's mandate, in November 2002 a team of four juvenile justice professionals participated in a weeklong training session on the critical elements of re-entry and aftercare services. This training was provided, at no cost to Bartholomew County, through a collaboration of the National Institute of Corrections and the Office of Juvenile Justice and Delinquency Prevention.

Beginning early in 2004, utilizing existing juvenile justice staff and volunteer mentors, the Center began offering transition/aftercare services to a number of local youth. Those eligible for this program are youth serving a sentence of 30 days or more in detention, youth referred by the court as they return to the community from an out-of-home placement, and youth referred by parole upon completion of a Department of Correction placement. Services revolve around the formation of a transition team that includes the family and are provided for up to 90 days. Youth remaining on formal reporting probation after serving a sentence in detention are not referred for Transition/Aftercare Services.

Members of the Transition/Aftercare Services team consisting of the Juvenile Referee, the Juvenile Probation Supervisor, the Aftercare/Community Liaison, the Center Director, the Day Treatment Program Coordinator, and the Center's Education Transition Coordinator meet regularly at the Youth Services Center. The purpose of these meetings is to review the progress and challenges in implementing this program and to discuss current and upcoming referrals.

There were ten (10) referrals made to transition services in 2010. Of these ten (11), six (6) youth or 55% voluntarily accepted the services. five (5) youth or 45% declined. Out of the six (6) that accepted services, zero (0) or 0% successfully completed and have not committed a

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new offense. Four (4) youth or 67% did not successfully complete because of technical violations. Two (2) youth or 33% continues to receive services.

YOUTH RETURNING TO DETENTION

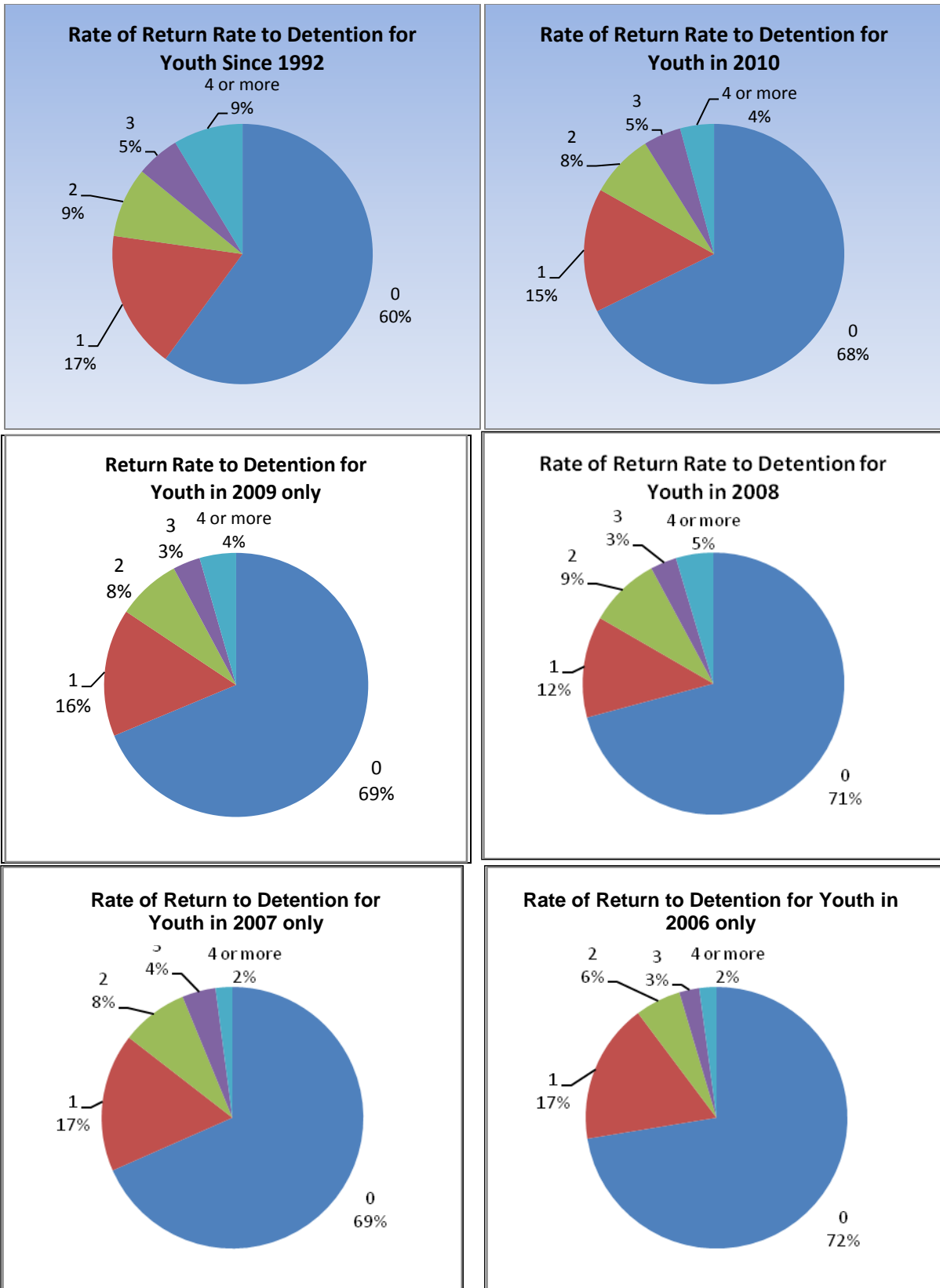
Reducing the number of youth returning to the Center's programs remains a primary goal of the Center. The following graph reflects Bartholomew County youth by the number of times these juveniles have been held in secure Detention since the Center opened in 1992. No value judgment is made on the nature of the offense or the reason youth may or may not have been detained. Since its inception, the Center has tracked the rate of return for all youth served at the Center. Over the course of 18 years of operation, 60% of all youth served in Detention have not returned to the Center a second time. Over this same 18 years, the percentage of youth placed in Detention four or more times has increased from 7% to 9%.

It is difficult to compare Bartholomew County's data to federal or state statistics, as most facilities do not keep records on rates of return to detention. This is due to the fact that detention is not typically used for the purpose of providing an intervention but rather as a facility for housing youth in order to ensure public safety and the youth's appearance in court.

A non-return rate of more than fifty percent would indicate that the Center's programs are having an immediate and positive effect on the youth being served by these programs. The Center strives to determine what changes can be made or added to its current programming to increase the number of youth who do not return to the Center, and more importantly, who do not continue to commit crimes in the community as either juveniles or adults.

The pie graphs on the following page reflect the rate of return to detention for all youth served at the Center since its inception in 1992 (left) and the rate of return to detention for those youth served during the previous five calendar years.

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AGE OF YOUTH AT YOUTH SERVICES

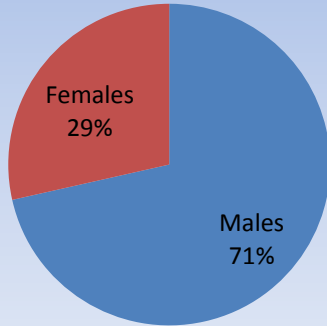
The Bartholomew County Youth Services Center is committed to serving all youth in need of its services. The age of a youth often has an impact on the way the Center's services are provided. The table below shows the age of the youth who received some type of services at the Youth Services Center.

AGE OF CENTER YOUTH FOR 2010				
AGE	DROP OFF	SHELTER	DETENTION	TOTAL
9	0	0	1	1
10	1	7	5	13
11	7	2	2	11
12	8	4	4	16
13	20	12	14	46
14	32	21	57	110
15	58	40	90	188
16	75	28	78	181
17	108	22	100	230
18	0	0	17	17

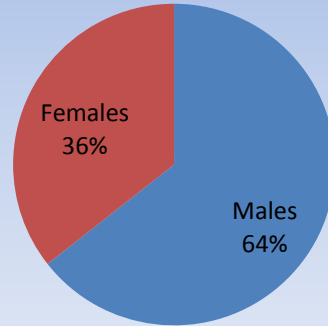
GENDER OF DETENTION YOUTH

The Bartholomew County juvenile justice system has focused on creating gender specific programming within Bartholomew County. In 2010, a gender specific curriculum for females in beginning called Moving On. Over the years, there has been a heightened awareness that females are entering the criminal justice system at an increased rate. The pie graphs on the following page reflect the rate of male and female residents placed in detention since its inception in 1992 (left) and the rate during the previous five calendar years.

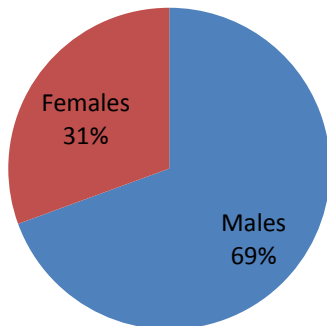
**Gender of Youth Placed
in Detention since 1992**



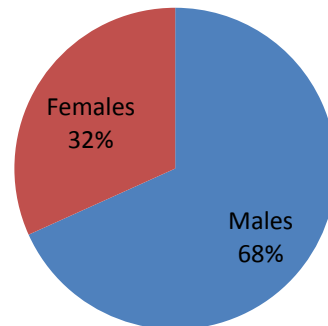
**Gender of Youth Placed
in Detention in 2010**



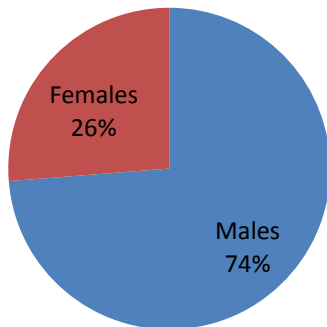
**Gender of Youth Placed
in Detention in 2009**



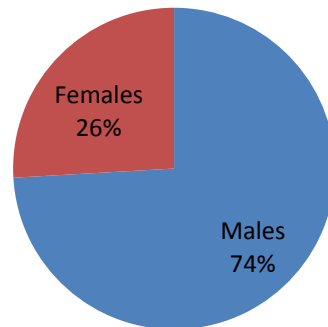
**Gender of Youth Placed
in Detention in 2008**



**Gender of Youth Placed
in Detention in 2007**



**Gender of Youth Placed
in Detention in 2006**



PARENTING EDUCATION AND INVOLVEMENT

The Center's Director, Assistant Director, two Intake Officer, and the Day Treatment Program Coordinator are trained facilitators for the Parent Project®, a parenting training program specifically designed to help parents prevent and intervene in the most destructive of adolescent behaviors. Parent Project® was designed for high-risk children and youth facing challenges that include poor school attendance or performance, emotional and behavioral problems, drug and alcohol use, suspected criminal activity, gang affiliation, and arrests. This design makes the Parent Project® an appropriate parenting education curriculum to be used in working with the parents of participants in the Day Treatment Program and other youth involved with juvenile probation and the juvenile court. Recently, Parent Project® referrals have also been opened up to the Bartholomew County School Corporation and some school officials have been utilizing this

Parent Project® participants meet for 12 consecutive evenings, once a week. A workbook, A Parent's Guide to Changing Destructive Adolescent Behavior, accompanies all twelve sessions. This activity based, culturally sensitive curriculum maximizes learning, increases retention, and is facilitator and parent friendly.

Thanks to support provided through an Indiana Department of Correction grant, Bartholomew County continues to be able to train two additional individuals to facilitate the Parent Project® curriculum each year.

Since its inception, the Center has offered daily visitation for Detention and Shelter residents. This is done in an effort to facilitate and support healthy and appropriate family interaction since the majority of young people residing at the Center will eventually return home. In addition, staff at the Center strive to serve as an example for parents, modeling for them how they might appropriately interact with and exhibit care and concern for their children.

2010 DETENTION ART RESIDENCY

In 2010, the Bartholomew County Youth Services Center once again brought in an artist to conduct an art residency. As in 2009, the Center once again brought in music artist Doug Babb. Through technology, Doug was able to transform lyrics and spoken words into music created by the detention residents. The results were stunning insights into the lives of these young men and women and the trials they have been through.

LICENSING

The Department of Correction found the Center's Detention program and facilities in full compliance in 2010 with a score of 100% on mandatory standards and 97.8% on all non-mandatory standards. Compliance for Detention is based on 173 standards that require primary and secondary documentation. Maintaining this documentation involves a major commitment of administrative staff time and effort.

The Center's Shelter services are licensed by the Indiana Family and Social Services Administration. Standards for Shelter are based on a different set of rules that do not require any prepared documentation, but rather rely on a yearly spot check for compliance. The

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Center was also compliant with all Shelter licensing requirements for the year 2010.

PERSONNEL

The Center hired 22 new employees in 2010 (one employee was not a new hire but transferred to a supervisory position), which is up from the previous year when 15 new employees were hired.

Relief Youth Care Workers at the Center cover for employees on sick, vacation, and personal leave and for staff involved in training. Relief staff constitutes a substantial savings compared to paying full-time staff overtime for this coverage. Part-time Youth Care Workers are essential staff at the Center and are very difficult to retain. They are typically employees who are working for the Center only while they are engaged in college studies or seeking full-time employment. However, when full-time positions open at the Center, part-time employees and relief staff have the first option to apply and are often hired for these positions.

The chart on the following page shows the positions for which new employees were hired in 2008, 2009, and 2010. This chart does not reflect transfers of staff from one position to another within the Center, unless the staff member was promoted to a supervisory position.

Position	New Hires			Total Positions
	<u>2008</u>	<u>2009</u>	<u>2010</u>	
Director	1	0	0	1
Assistant Director	1	0	0	1
Day Treatment Program Coordinator	1	0	0	1
Counselor	1	0	0	1
Bookkeeper	0	0	0	1
Nurse	0	0	0	1
Intake Officer	3	2	3	4
Teachers	0	1	0	3
Full-time Youth Care Workers	4	1	2	15
Part-time Youth Care Workers	10	10	14	7
Relief Youth Care Workers	5	1	2	N/A
Control Officers	0	0	0	4
Cooks (Part & Full Time)	0	0	1	3

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COUNTY GENERAL BUDGET 2010

TOTAL 20010 BUDGET (Detention, Shelter, Day Treatment)	\$1,481,587
UNEXPENDED BALANCE	<u>\$ 51,359</u>
TOTAL 2010 EXPENSES (Detention, Shelter, Day Treatment)	\$1,430,228
 AVERAGE MONTHLY COUNTY EXPENDITURES	 \$ 119,185

INCOME

PER DIEMS	SHELTER	DETENTION	DAY TREATMENT	TOTAL
TOTAL PER DIEMS	\$ 20,500	\$ 28,160	\$ 190,350	\$239,010

CHINS/BARTHOLOMEW COUNTY SHELTER **\$126,565**

GRANTS	<u>2009</u>	<u>2010</u>
INDIANA DEPARTMENT OF EDUCATION	\$ 27,269	\$ 31,954
BARTHOLOMEW COUNTY SCHOOL CORP	\$ 115,066	\$117,690
DEPARTMENT OF CORRECTION	* \$ 62,801	\$ 72,800
TITLE ONE	* \$ 33,696	\$ 34,433
TITLE ONE STIMULUS MONEY	* \$ 5,717	\$ 17,150
TITLE II	* \$ 24,531	\$ 20,000
DEPARTMENT OF EDUCATION (KITCHEN)	\$ 5,000	\$ 0
 TOTAL GRANTS	 \$ 274,080	 \$294,027

*The expenditures against which the DOC, Title I, Title I Stimulus, and Title II, grants are applied are separate from those expenditures covered by the Bartholomew County budget. As a result, these grant amounts are not included below in the grant income total.

	<u>2009</u>	<u>2010</u>
GRANT INCOME (Applied against local expenditures)	\$ 126,745	\$144,383
PER DIEM INCOME	\$ 181,808	\$239,010
MISCELLANEOUS INCOME (Reimbursements)	\$ 1,184	\$ 1,177
BARTHOLOMEW SHELTER/CHINS	\$ 93,340	\$126,565
TITLE 1 STIMULUS MONEY	\$ 5,717	\$ 17,150
 TOTAL BUDGET SAVINGS TO COUNTY	 \$ 408,794	 \$528,285

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	<u>2009</u>	<u>2010</u>
TOTAL COUNTY EXPENSES	\$1,340,262	\$1,430,228
TOTAL INCOME AGAINST COUNTY EXPENSES	<u>\$ 408,794</u>	<u>\$ 528,285</u>
COST TO BARTHOLOMEW COUNTY	\$ 931,468	\$901,934

PLACEMENT COST ASSESSMENT

Costs for services at the Center vary from one program to another and include the majority of the direct costs of serving program participants. These figures do not, however, include the full costs of employee benefits and the facility's utility and maintenance costs that are paid from the County Commissioner's budget.

Per Diem rates for operating the Center's programs and services in 2010 were \$110.00 for Detention, \$85.00 for Shelter for Bartholomew County referrals, \$90.00 for out-of-county referrals, and \$90.00 for Day Treatment. The 2010 average per diem rate for Detention in the State of Indiana was \$128.00

In 2010 the Youth Services Center provided, for Bartholomew County youth, 4,690 childcare days in Detention, 1,471 childcare days in Shelter and 1528 childcare days in Day Treatment compared to 3601, 1183 and 2,006 respectively in 2009. The following chart reflects what the costs would have been to provide these services to Bartholomew County youth at another facility assuming an average per diem rate based on detention centers throughout the state and the average cost of group home/shelter facilities throughout the state. The alternative to Day Treatment would be out-of-home placement that has been estimated at \$180 per day. This figure is based on the average cost of institutional out-of-home placement care for a delinquent youth throughout 2009.

Childcare Days by Program		Cost Estimate
Detention	4,690 @ \$130/Day	\$ 609,700
Shelter	1,471 @ \$ 209/Day	\$ 307,439
Day Treatment	1,528 @ \$180/Day	<u>\$ 275,040</u>

TOTAL ESTIMATED COST FOR SERVICES IF PROVIDED BY OTHER CENTERS/PLACEMENTS	\$ 1,192,179
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(This total does not include the cost of transportation including transport personnel, vehicle wear and tear, fuel, etc.)

TOTAL COST TO OPERATE LOCAL PROGRAMMING	\$ 901,934
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2010 Cost to Operate Youth Services Center (This does not include the cost of expenses incurred from the County Commissioner's budget, e.g., insurance benefits, utilities and maintenance for the facility, etc.)

ADVANTAGES OF LOCAL PROGRAMMING

Since its inception, the Bartholomew County Circuit Court and Center administration have continued to expand the services available to Bartholomew County youth through the Center. The development and expansion of services has brought to the community program opportunities that may not be available in other communities. Some examples are as follows:

- The Center uses a group based, positive peer culture program through which participants learn and develop new skills to assist them in achieving future success in the community. Only two other detention facilities in the state are known to offer similar therapeutic programming.
- The Center, in partnership with the Bartholomew Circuit Court and Court Services, follows the principles and practices promoted by What Works. This has led to the utilization of empirically validated practices, tools, and curriculums that are proven to be effective in changing offender attitudes and behavior and reducing recidivism.
- Multiple cognitive curriculum classes for both youth and families are offered locally as a part of the Center's Day Treatment program. Because these are group-based classes, many additional youth and families are referred for participation by probation and the courts. In 2010, approximately 112 additional youth and families respectively participated in these curriculums.
- Daily visitation with immediate family members is available to every resident at the Center in an effort to encourage sustained family contact and communication. No other center in the state is known to offer daily visitation to every resident.
- A continuum of options is available to the Court with various levels of supervision and monitoring depending upon need in order to keep juveniles in the community and engaged with their families. These options mean that any payment for services resulting in revenue remains in Bartholomew County. This also means that re-entry services and the costs of these services may not be necessary.
- In addition to the aforementioned economic value, there is also value in having employment available for more than forty (40) professional and paraprofessional members of staff at the Center, as well as internship, practicum and other learning opportunities available for students attending local institutions of higher learning.
- Center residents, while placed outside the home, continue to be able to participate in many local, community-based activities and opportunities while at the Center.

Without these local options, there would be many hardships for both families and the community. Visitation for families would be much more limited, if accessible at all, depending on the availability of transportation to family members. Transportation of juveniles to and from court hearings and other professional appointments would be the responsibility of the Bartholomew County Sheriffs Department. This situation would result in costs above and beyond the per diem charged by the county incarcerating Bartholomew County juvenile offenders. In addition, Bartholomew County Sheriffs' deputies would be less available for law enforcement duties in our County, or additional personnel would need to be hired for law enforcement. These are considerations that the community and Bartholomew County

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government must keep in mind as they plan for the future.

MOVING FORWARD

Starting in January of 2011, the Bartholomew County Youth Services Center will be adding more evidence based programming to its list of services provided to the county and its youth. The first program to be added is *Girls...Moving On*. This is a cognitive, evidence-based program created solely for girls between the ages of 12-21 who have entered the criminal justice system. The principal goal of the program is to supply girls with alternatives other than criminal activity by helping them to identify and use both personal and community resources. This is in response to the increased rate of females who are entering the juvenile justice system at a continuously higher rate.

Another program the Center will add in 2011 is the Parent Project Teen Curriculum. While the Parent Project has been used in Bartholomew County for a number of years, we have not attempted to utilize the teen portion of the curriculum. The Teen portion of the Parent Project curriculum focuses on the following:

- Exercise self-discipline
- Solve problems peacefully
- Increase their sense of self-worth
- Recognize their impact on others
- Maintain dignity and respect for themselves and others
- Set personal goals and make them happen
- Accept responsibility for their actions

We believe this will further support the parents who attempt to utilize the Parent Project curriculum with their youth.

PARTNERSHIPS

The mission of the Bartholomew County Youth Services Center is, in no small part, supported by different organization within the community. Their cooperation and friendship over the years has greatly assisted the Center in providing its residents with the services they need. While it would be difficult to list all those organizations that have supported the Center over the years, below is a partial list:

Agency on Aging
Bartholomew Consolidated School Corporation
Bartholomew County Court Services
Bartholomew County Extension Office (4-H)
Bartholomew County Sheriff's Department
Columbus Area Arts Council
Columbus Parks & Recreation
Columbus Police Department
Doug Babb

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First Christian Church of Columbus
Housing Partnership Inc.
Human Services, Inc.
Indiana Youth Law T.E.A.M.
Prison Ministries-Burt Powell
Theater of Inclusion
United Way

IN CLOSING

In 2010, the Bartholomew County Youth Services Center art residency was the focus of the Columbus Area Art Counsel's Fund-a-Need program. This year, the focus of the Fund-a-Need program was at risk youth. As a result of the Center's participation in the program, a short video was created, focusing on the Musical Residency facilitated at the Youth Services Center by musician Doug Babb. To View this film in its entirety, please click on the following link.

<http://www.youtube.com/watch?v=m8pEB6AboI>